

Our Goals

- Reduce energy consumption and operating costs
- Implement infrastructure improvements that result in substantial savings City-wide
- Enhance facilities environmental conditions/comfort
- Obtain lowest-cost funding to allow greatest possible investment in facilities
- Transfer project operational and financial risk with written guarantees when possible

Biggest Bang? Our EPC

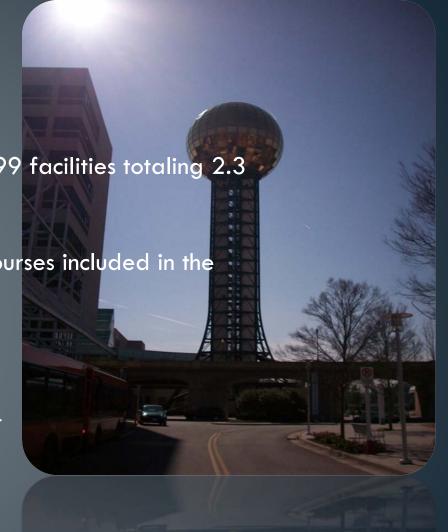
Comprehensive project including 99 facilities totaling 2.3 million square feet

Over 40 public parks and golf courses included in the project

- Innovative/renewable solutions
- Significant community involvement
- Final contract:

\$13.4 million investment

\$1.1M/annual energy savings



ECMs

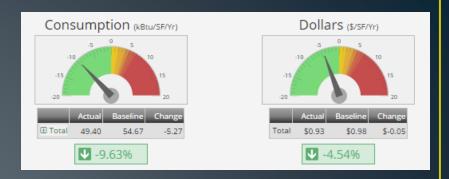
- Lighting retrofits and controls
- EMS to monitor 53 buildings
- Water retrofits
- Irrigation system upgrades
- Hydronic VFD upgrades
- HVAC equipment upgrades
- HVAC VFD upgrades





- Boiler installations
- Convert electric hot water to gas
- Building envelope repairs
- Swimming pool upgrades
- Vending machine controls
- Transformer replacements
- Solar-powered hot water
- Solar PV system installation
- PC power network management
- Golf course irrigation upgrades

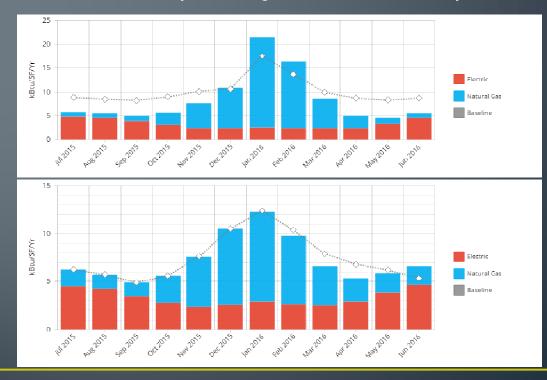
Value Added



- Infrastructure improvements implemented City-wide
- Deferred maintenance issues addressed
- Improved working environment for employees and residents
- Used high-quality, local subcontractors selected by the City of Knoxville, creating jobs in the local community
- Funded from a bond, with no impact on taxes

On-going O&M and M&V

- Savings exceed guarantee
- Additional savings possible through improved operations
- Best performance when facility managers take ownership





Proposed LED Retrofit

Project Objective: Retrofit the City's ~29,500 high pressure sodium (HPS) streetlights to LED technology.

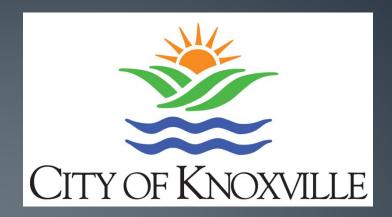
Background

- Currently, KUB fully operates & maintains the system (including lamps, wiring, poles, and cables)
 - For all intents and purposes, they "own" the system (and pay PILOTs on its value)

Knoxville: Looking ahead

- Pay off stranded costs a necessary 1st step
 - Estimated cost of \$4.8M
- Procure turn-key retrofit contract (Early 2017)
 - Includes audit, design, material procurement & install
 - Estimated cost of \$10M \$14M
- Establish long-term maintenance plan and contract
 - Cost of this is major variable in projecting annual savings





Thank you!

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